Modeling and managing learner satisfaction: use of learner feedback to enhance blended and online learning experience

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Abstract

A key concern for most institutions and teachers is whether students are satisfied with their learning experience. However, relatively few studies have unpacked what the key drivers for learner satisfaction are in blended and online courses. Using logistical regression modelling, we analysed learner satisfaction data of 62,986 learners in 401 undergraduate blended and online modules, whereby we included over 200 potential explanatory variables based on learner and module learning design characteristics. Our findings indicate that learning design had a strong and significant impact on overall satisfaction, for both new and continuing learners. Learners who were more satisfied with the quality of teaching materials, assessment strategies, and workload were more satisfied with the overall learning experience. Furthermore, long-term goals of learners (i.e., qualifications and relevance of modules with learners’ professional careers) were important predictors for learner satisfaction. Individual learner characteristics were mostly insignificant, indicating that despite a wide diversity of learners studying at the Open University UK the underlying learning experiences were similar. Future research should focus on how learning design changes can enhance the learning experiences of students.

Key words: Online learning, learner satisfaction, learning design, logistical regression modelling, learning analytics

INTRODUCTION

As the number of learners following e-learning, distance learning, online learning courses and MOOCs across the globe reach unprecedented levels (Johnson, Adams Becker, Estrada, & Freeman, 2015; Sharples et al., 2014), there is an opportunity for researchers and senior administrators to benefit from learning analytics and learning science approaches to understand and unpack the complex dynamics of learning. As argued by Tempelaar, Rienties, and Giesbers (2015, p. 157), “learning analytics provide institutions with opportunities to support learner progression and to enable personalised, rich learning”.

Modeling and managing learner satisfaction: use of learner feedback to enhance blended and online learning experience
A key concern for most post-secondary institutions and instructors is whether students, or learners in general, are satisfied with their learning experience (Kember & Ginns, 2012; Marsh, 1982; Onwuegbuzie et al., 2007). Besides the obvious long-term advantages of having “satisfied customers”, who are more likely to return for follow-up education or who share their positive experiences with peers (Gu, Schweisfurth, & Day, 2010), an increasing number of institutions are using student evaluation instruments to monitor and improve the teaching and learning experience (Arbaugh, 2014; Eom, Wen, & Ashill, 2006; Rienties, 2014). In particular in the UK student evaluation scores are important, as higher educational institutions are ranked every year based upon learner satisfaction surveys, as measured by the National Student Survey (Ashby, Richardson, & Woodley, 2011; Callender, Ramsden, & Griggs, 2014). Substantial financial and reputational rewards can be reaped when post-secondary institutions are listening and acting upon what students say to improve their teaching and learning experience.

The analysis of learner satisfaction surveys allows teachers and managers to search for unobserved patterns and underlying information in learning processes (Gasevic, Rosé, Siemens, Wolff, & Zdrahal, 2014; Rienties, 2014). In a recent important study measuring which factors predicted learner satisfaction and academic performance amongst 48 MBA online and blended learning modules in the US, Arbaugh (2014) found that learners’ behaviour, as measured by social presence, predicted learner satisfaction and academic performance. In contrast, the technological environment used in these 48 modules did not significantly predict learners’ learning experience and performance. Therefore, Arbaugh (2014, p. 352) argued that “a resource-strapped business school may get the most ‘bang for its buck’ by allocating resources towards developing instructors when contemplating how best to support its online and blended offerings”.

Building on this study, by comparing 40 learning designs at the Open University UK (OU), which were linked with learner behaviour in the Learning Management System (LMS), learner satisfaction and academic performance, Rienties, Toetenel, and Bryan (2015) found that the way instructors designed online courses significantly influenced how learners engaged in the LMS over time. Furthermore, and particularly important for this special issue, the learning design of online modules significantly impacted learner satisfaction, whereby online modules with strong content focus were significantly higher rated by learners than online modules with strong learner-centred focus, in particular activities requiring communication between peers and interactivity.

By linking large datasets across a range of 40+ modules in online and blended learning settings, both studies (Arbaugh, 2014; Rienties, Toetenel, et al., 2015) point to the important notion often ignored in educational science: by analysing the impact of learning design on learner satisfaction and academic performance across a range of modules, a cross-sectional study may provide crucial (generalisable) insights beyond the specific research findings within a single module or discipline. At the same time, a limitation of the study of Arbaugh (2014) is the exclusive focus on MBA modules at one institution, which may limit generalisations of the findings to other disciplines. Similarly, our own study comparing 40 learning designs across the OU consisted of only a snapshot of modules per discipline and level, thereby again potentially lacking generalisability.

This study will build on these two studies, but will focus on a substantially larger and wider spread of modules at different levels and disciplines. By analysing 62,986 learners’ satisfaction of in total 401 undergraduate blended and online modules, a holistic perspective of learner satisfaction will be provided, thereby enhancing generalisability of our findings. In line with principles of learning analytics, by taking into consideration both learning design characteristics of these 401 modules and individual learner characteristics (e.g.,
demographics, prior education, socio-economic status) using logistical regression modelling we will address the following research question: what are the key drivers for learner satisfaction?

**ONLINE LEARNER SATISFACTION**

The measurement of learner satisfaction is important to higher education institutions, to help them to pinpoint their strengths and identify areas for improvement (Eom et al., 2006; Kember & Ginns, 2012; Marsh, 1982; Zerihun, Beishuizen, & Os, 2012). Most Western institutions in the USA and UK systematically collect learner satisfaction and academic performance data which could be considered to be key learning outcomes (Baldwin & Blattner, 2003; Kember & Ginns, 2012; Rienties, 2014). Learner performance refers to the percentage of learners who pass a module or qualification, whilst learner satisfaction refers to how learners rate their experience at the end of the module or qualification.

According to Baldwin and Blattner (2003), historically learner evaluation results were only used to improve teaching and learning. Over the years, a range of standardised student evaluation instruments have been developed, such as the Course Experience Questionnaire (Ramsden, 1991), National Student Survey (Ashby et al., 2011; Callender et al., 2014), or Students’ Evaluations of Educational Quality questionnaire (Marsh, 1982). The increased availability of learning evaluation instruments and results in particular has provided management with greater opportunity to compare academics across-the-board regarding “teacher effectiveness” for tenure (Baldwin & Blattner, 2003).

While the use of learner satisfaction surveys is common practice in many universities, there remain several critics about the appropriateness of these questionnaires (Baldwin & Blattner, 2003; Moskal, Stein, & Golding, 2015; Titus, 2008). For example, a recent study by Rienties (2014) indicated that the vast majority of academics were resistant to a change in the
method of learner satisfaction evaluations, despite that this change led to three times more qualitative feedback and faster turn-around of feedback. Underlying this resistance was the concern expressed by academics that learner satisfaction results were primarily used by management for tenure purposes, rather than for learning design improvements (Rienties, 2014; Rienties, Li, & Marsh, 2015). Other scholars question whether questionnaire instruments actually can reliably assess learning experience. For example, Titus (2008) found that learners primarily filled in the questionnaires based upon their emotional reaction to a “good experience” (friendliness and helpfulness of instructor; enthusiasm of the instructor, etc.).

According to a large-scale review of common learner satisfaction instruments by Onwuegbuzie et al. (2007), elements such as whether teachers are learner-centred, experts and/or “connectors” are typically not explicitly incorporated into learner evaluations of instruction. A limitation of most learner survey instruments is the lack of focus on key elements of rich learning, such as interaction, assessment and feedback. For example, Zerihun et al. (2012) argued that most learner satisfaction instruments are teacher-centred, focussing on what the instructor does in the learning environment, rather than what learners actually do, how they engage and whether learning occurred. In addition, learner satisfaction and performance tend to be reviewed as independent outcomes with little consideration of what drives each of these outcomes and in particular whether their key drivers are interrelated (which is the focus of our article). In the next section, we will review the literature on how learner satisfaction has been linked with the way instructors design and implement online learning environments.

**Learning design and learner satisfaction**

Over the last twenty years, a range of pedagogical approaches and learning designs have been suggested (Conole, 2012) to improve the experience of learners in higher education as well as
their achievement. Few pedagogical approaches have been robustly analysed to ascertain whether they actually lead to consistent learning designs that enrich and improve learner outcomes (Arbaugh, 2014; Conole, 2012; Rienties, Toetenel, et al., 2015). Conole (2012, p121) described learning design as “a methodology for enabling teachers and or designers to make more informed decisions in how they go about designing learning activities and interventions, which is pedagogically informed and makes effective use of appropriate resources and technologies”. Typically, learning design data is not captured in a comprehensive or systematic way at most institutions, although recently in the USA several universities have adopted the Quality Matters (QM) framework (https://www.qualitymatters.org/, see also Swan, Matthews, Bogle, Boles, & Day, 2012). However, combining (proxies of) learning design data with learner outcome data may lead to crucial insights how learning design choices made by instructors influence learner satisfaction.

Recently several studies have tried to close the loop in terms of linking learner satisfaction to actual learning behaviour and outcomes. Learning analytics data from LMS may be a potential treasure trove for educational researchers, such as clicking behaviour, posting in discussion forums, or watching videolectures (Rienties, Toetenel, et al., 2015; Tempelaar et al., 2015). For example, Siemens, Dawson, and Lynch (2013) suggest that in addition to LMS data, data collected as learners are undertaking authentic learning tasks need to be included to represent the complexity of education. However, a recent longitudinal study with 100+ learning process variables amongst 900+ learners following a blended mathematics course, including 40 different proxies of LMS behaviour, indicated that LMS behaviour only predicted 10-15% of explained variance (Tempelaar et al., 2015). In other words, simple proxies of learning activities may only explain a limited amount of “real” learning and learning satisfaction in particular.
Using a structural equation model amongst 397 learners in the US following an online course, Eom et al. (2006) found that learner satisfaction was a significant predictor for learning outcomes. Similarly, in an online MBA programme of 43 modules followed by 659 students, Marks, Sibley, and Arbaugh (2005) found that learning experience was significantly impacted by instructor-student interaction, followed by student-student interaction and student-content interaction. In another survey-study of 16 e-learning courses in Taiwan with 295 participants, Sun, Tsai, Finger, Chen, and Yeh (2008) found that six dimensions influenced learning satisfaction, namely learner, institution, course, technology, design and environment. As indicated by Rienties et al. (2012), an analysis of 117 learning designs of blended and online remedial education indicated that disciplines significantly influenced how teachers were designing those courses, and which combination of pedagogical approaches and technologies were used. A recently developed predictive model at the OU for assessing which students will still be present at particular fee liability points by Calvert (2014) indicate that several student characteristics (e.g., socio-economic, disability, previous education), student progression (e.g., number of credits obtained, false starts), the types of modules studied (e.g., length, duration), and type of qualification followed significantly influenced retention.

Building on the above research of learner satisfaction, learning design and practical availability of data sets of learner characteristics and learning designs at the OU, in a review for the Quality Assurance Agency Rienties, Li, et al. (2015) identified seven theoretical blocks of core constructs that may have an impact on overall learner satisfaction at the OU. In this article, we have extended the theoretical relevance of this model and adapted Figure 1. In particular, while several of the above studies primarily rely on self-report data, we were keen to include independently measured data about learner characteristics and module design. Two blocks are specifically related to the learning design, while four blocks are related to
characteristics of learners, such as (previous/current) educational progress, demographics and concurrency. We will now discuss each block in turn.

Block 1 Module design

A vast body of research has found that the module design and role of the instructor are essential for a good learning experience (Arbaugh, 2014; Arbaugh & Duray, 2002; Eom et al., 2006; Marks et al., 2005; Sun et al., 2008). Furthermore, recent findings indicate that learning design is influenced by their disciplinary context (Conole, 2012; Marks et al., 2005; Rienties et al., 2012) and organisational culture (Rubin & Fernandes, 2013). In particular, course structure and specific learning design elements, such as the types and frequency of assessment (Eom et al., 2006; Richardson, 2013; Sun et al., 2008), duration of the module (Calvert, 2014), the level of the taught module (Toetenel & Rienties, In Press), module size in terms of number of learners enrolled, has previously been found to have an influence on learning satisfaction.

Block 2 Presentation

A particular feature of many online and distance education programmes is that a module is presented at several time points during the year (Hess & Saxberg, 2013). Although the overall blue-print of the respective module will be the same, instructors at the OU will be making subtle changes (e.g., timing of online assessments, question items) in learning design from presentation to presentation. Similarly, the composition of the tutors supporting groups of learners will most likely be slightly different. In line with Arbaugh (2014), beyond the overall module design it is important to take into consideration any subtle alterations in learning design and support in a particular presentation of a module.
Block 3 Learner characteristics

Several studies seem to indicate demographic and socio-economic factors nested within learners may have an impact on learning, such as previous educational experience (Calvert, 2014; Tempelaar et al., 2015), gender (Arbaugh, 2014; Arbaugh & Duray, 2002; Herman, 2014), age (Arbaugh & Duray, 2002; Ke & Xie, 2009), social-economic status (Calvert, 2014), and employment status (Littlejohn & Margaryan, 2014). At the same time, several studies indicate that demographic factors like gender or age have a limited or no significant influence on learner satisfaction (Arbaugh, 2014; Marks et al., 2005). Furthermore, the motivation to study may be an important factor in learning and learning satisfaction in particular. Therefore, controlling for individual learner characteristics may be essential for understanding and unpacking the factors that drive learning satisfaction.

Block 4 Learner/module/presentation

Beyond the relatively stable individual learner characteristics described in block 3, for each module and presentation available the OU collects specific data about each learner. For example, academic retention and completion (Marks et al., 2005), study goals at the start of the presentation (Eom et al., 2006), price area, Equivalent or Lower Qualification (ELQ) status, whether the tuition fee is sponsored or not (Calvert, 2014), may influence learners’ perceptions about their learning experience.

Block 5 Learner history

It may be important to recognise that there may be substantial differences in learning experiences between learners who start an online course for the first time, and those who have been studying online at a particular institution for some time (Arbaugh, 2014; Arbaugh & Duray, 2002). Previous research has found that continuing learners may have developed learning and coping mechanisms for “surviving” in online learning environments (Arbaugh,
New learners might still need to adjust their learning approach to a new learning context. Several recent predictive learning analytics models seem to indicate that previous educational experience in particular (Calvert, 2014; Tempelaar et al., 2015) are good proxies for successful learning. Another reason for distinguishing new from continuing learners is that continuing learners may be more sensitive to (changes in) learning design choices for the next module they follow, as they have developed some coping mechanisms based upon previous learning design experience. In particular, successful completion of (parts of) modules and gaining credit will have an impact on these coping mechanisms (Calvert, 2014), but at the same time might influence learners’ perceptions about the learning design of a particular module. Therefore, it is important to distinguish the learner satisfaction of new distance learners with those who have been studying at a distance for several modules already.

**Block 6 Concurrency**

Given that most distance learners study part-time, there is substantial flexibility in the number of modules and credits that can be followed at any point in time (Arbaugh & Duray, 2002; Calvert, 2014; Eom et al., 2006; Sun et al., 2008). While some learners may be very able to study various modules at the same time, for other learners concurrence of multiple modules might actually hamper their overall learning progress and learner satisfaction (Calvert, 2014). Furthermore, some modules may have substantial learning synergies (e.g., similar disciplinary focus) or compatible assessment deadlines (e.g., assignment 1 in week 4 for module 1, while week 4 for module 2), while for other modules it may be more difficult to manage time effectively.

**Block 7 SEaM learner satisfaction**

Finally, overall learner satisfaction might be influenced by factors included in the learner satisfaction survey. In the past thirty years, the OU has consistently collected learner
feedback to further improve the learning experience and learning designs. In line with other learner satisfaction instruments (Marsh, 1982; Onwuegbuzie et al., 2007; Zerihun et al., 2012), at the OU the Student Experience on a Module (SEaM) questionnaire is implemented. The SEaM institutional survey was introduced in 2012/13 combining two previous surveys using a census approach; so inviting all learners on all modules to participate. It consists of three themed sets of in total 40 questions: 1) The module overall (10 items), 2) Teaching, learning and assessment (14 items) and 3) Feedback on the tutor (16 items).

**Research Question**

Although most post-secondary institutions across the globe collect learner satisfaction data, few institutions have such rich data sets of learners and learning design as the OU. By taking into consideration the seven blocks of learner and learning design characteristics of 401 undergraduate modules and individual learner characteristics (n = 62,986) using logistical regression modelling of 200 potential explanatory, we aim to unpack what the key drivers are for learner satisfaction.

The purpose of this analysis is to identify which aspects of the learning experience are most associated with their overall expression of satisfaction. In particular, we are interested to explore whether satisfaction with learning design is more important than module and learner characteristics, and whether new learners differ in their experiences to those who already have experience with online learning. Identification of the key factors of the learning experience that are most closely related to satisfaction with learning design provides a clear evidence base for action.

**METHODOLOGY**

This study took place at the OU, which is the largest higher education provider of online distance education in Europe. Unlike “traditional” universities, the OU does not restrict
enrolment on the basis of previous attainment, resulting in a widely varied learner population (Calvert, 2014; Richardson, 2013). Given its size, an enormous amount of learner satisfaction data is collected at the OU amongst its 200K learners. This study is to explore the construct of learner satisfaction based on data collected via the SEAM questionnaire. Learners were sent an invitation to participate two to three weeks before the end of the module. The surveyed learners were those who were on the presentations that ended between 1st August 2013 and 31st July 2014, who had results available by 13th August 2014. All learners regardless of their completion status were included (i.e., to control for non-response bias).

**Dependent variable (Target variable)**

In line with Sun et al. (2008) one dependent variable was used in the study: overall learner satisfaction (‘Overall, I am satisfied with the quality of this module), this variable was coded as a binary variable. Satisfied (Definitely agree/agree) was coded 1 and unsatisfied (Definitely disagree/disagree/Neither agree nor disagree) was coded 0.

**Independent variables (Predictors)**

Given the flexibility of OU study, learners from various backgrounds can choose very different paths and approaches for studying (Ashby et al., 2011; Calvert, 2014; Richardson, 2013). An enormous amount of information (> 200 variables) related to studying at the OU was available, all of which could be potential predictors for overall learner satisfaction. These variables were split into seven blocks described earlier.

**Data Analysis**

The SAS Enterprise Guide 4.3 and SAS Enterprise Miner 6.2 software packages were used for data interrogation and analysis respectively. The data was cleaned for missing values and outliers. Missing values were an issue mainly for the survey questions, where data was
missing it was identified as a valid category for the survey questions and included in the analysis. Each block of selected variables was modelled in groups for each model. A comprehensive descriptive analysis was conducted to discount variables that were unsuitable for satisfaction modelling. Potential multicollinearity was investigated and any highly correlated predictors were identified, and the most appropriate variables methodically selected in line with (exploratory and confirmatory) factor analyses (see Appendix) and key driver analysis. The variables that were statistically significant from each block were then combined and modelled to identify key predictors for the final model of learner satisfaction.

In line with previous studies (Agresti, 1996; Hosmer & Lemeshow, 2004) logistic regression analysis was then used to measure the degree of influence of the 7 blocks of predictors on learner satisfaction. The stepwise regression model procedure was applied to each block, and validation misclassification was used as the selection criterion when evaluating the step with the most optimum model solution. Stepwise selection begins with sequentially adding the independent variables with the smallest p-value below the entry cut-off \( p<0.05 \). All included variables were evaluated based on the statistical significance criteria. The sequence terminated when all remaining variables had a p-value that was less than the pre-determined cut-off. The stepwise regression was conducted for all seven blocks to limit the number of variables in the final model. The logistic regression coefficients were interpreted by transforming the logit into an odds ratio (Borenstein, Hedges, Higgins, & Rothstein, 2009; Konstantopoulos, 2008). The odds ratio is the change in the odds of the outcome occurring. Multiple solutions were tested within each block, so the fit of the logistic regression models were assessed using the SAS Miner model comparison node with Kolmogorov-Smirnov Goodness-of-Fit Tests. Two final models for predicting overall learner satisfaction were obtained for continuing and new learners respectively.
RESULTS

Undergraduate continuing learner satisfaction modelling

⇒ Insert Table 1 about here

In Table 1, the results indicated that within undergraduate continuing learners, their satisfaction with teaching materials provided on the module is the most important driver of their overall satisfaction. The learners who were less happy with quality of teaching materials (Q34) were 99% less likely to be satisfied with the overall quality of the module, compared to those who had positive feedback, whereby the difference was significant ($p < .001$). Learners’ satisfaction with the assessment on modules studied (Q36) was the second most important driver for overall learner satisfaction. Learners who reported dissatisfaction with their assessment were 86% less likely to have positive overall learner satisfaction than those who had a much more positive experience of assessment.

The results also suggested that learners were 70% less likely to have positive overall learner satisfaction if the modules they studied did not contribute to the achievement of their wider qualification aim (Q13). Furthermore, satisfaction with advice and guidance provided for studies on modules (Q3), the career relevance of knowledge and skills developed through studies (Q14) were also among the top 6 important drivers of overall learner satisfaction. Other factors such as; helpfulness of tutor knowledge (Q23), clear assignment instructions (Q9) and completion of assignment (Q11), workload (Q35) and method of delivery of teaching materials and learning activities (Q6) were all important drivers for overall satisfaction. This showed that learning design related factors had a significant impact on learners’ overall satisfaction above and beyond learner or module related characteristics. Furthermore, improvement in learning design will help increase overall learner satisfaction.
As indicated at the bottom of Table 1, only a few module characteristics had a significant impact on overall learner satisfaction, such as module level, credits and exam component and progress of their planned life cycle. Learners studying relatively short 10 credits module were twice as likely to be satisfied with their learning compared to those studying for long and intensive 60 credit modules. Learners studying at level one (i.e., year 1) were 15% less likely to be satisfied than their counterparts studying for other undergraduate levels. Learners on modules that had portfolios as an examinable component were 59% less likely to have positive overall learner satisfaction than those modules with exams and projects. Learners on newly developed modules, especially those on modules that were less than 25% of the way through the planned module life cycle, were 27% less likely to be satisfied with their overall learning experience. These variables had a significant impact on overall learner satisfaction. However, their importance was less pertinent than other learning design related variables.

Interestingly, none of the learners’ characteristics (e.g., gender, age, ethnicity, prior education) had an impact on overall learner satisfaction once learning design was included in the modelling. This indicates that no matter what the OU learner’s background is, their overall learner satisfaction was mainly driven by module design and learning experience. These finding imply that a well-designed module may help to increase online learners learner satisfaction; regardless of the cohort background in terms of demographics as well as their previous learning experience.

**Undergraduate new learner satisfaction modelling**

➔ Insert Table 2 about here

Although individual learner characteristics were not significantly influencing learner satisfaction amongst learners who already had some experience of studying at the OU, it is
important to investigate whether any individual factors influence learner satisfaction amongst new learners who have just started studying for an online degree. The number of significant predictors in Table 2 was less than for continuing learners reported in Table 1, but similar patterns were found. The results indicated that a number of predictors contributed to overall learner satisfaction, the most significant predictors of overall learner satisfaction were dominated by the SEaM survey questions for new learners. The learners who were less satisfied with *Teaching materials* (Q34) were 99% significantly less likely to be satisfied with overall learning compared with their counterparts with a much more positive perception. Those who were unhappy with their *Assessment* (Q36), module contribution of their *Advice & guidance* (Q3) provided on modules they studied, or *Integration of materials* (Q5) were less likely to be satisfied with overall learning. Furthermore, *Career relevance* (Q14) and relevance of the module towards *Qualification aim* (Q13) also had an impact on learners’ overall learner satisfaction.

In contrast to undergraduate continuing learners, module characteristics did not have significant impact on overall learner satisfaction, as none of the variables related to module characteristics appeared to be significant predictors. The only exception of the predictors for the new learner model from the continuing learner model was *age* group, which was the only predictor related to learners’ characteristics. Overall, these predictors were closely linked to the learning design of modules, suggesting again that learner satisfaction with learning design was a better driver for overall satisfaction than the characteristics of modules, presentations and learners. Therefore, in line with previous research ([Arbaugh, 2014](#)), a better module learning design may help to improve overall learner satisfaction.
DISCUSSION AND IMPLICATION

For most institutions and teachers around the globe whether their students are satisfied with their learning experience is a key concern (Kember & Ginns, 2012; Moskal et al., 2015; Onwuegbuzie et al., 2007). In a very competitive, global educational market place having satisfied “customers” is a key sustainable strategy for post-secondary institutions to keep investing and developing their teaching and learning practice. This study analysed learner satisfaction experiences of 62,986 learners following a range of 401 undergraduate blended and online modules at the largest university in Europe, namely the OU. In line with learning analytics approaches (Gasevic et al., 2014; Rienties, Toetenel, et al., 2015; Siemens et al., 2013; Tempelaar et al., 2015) by linking various data sets together of seven blocks of learning design and learner characteristics, we unpacked the key drivers for learner satisfaction.

Over the last twenty years, a range of pedagogical approaches and learning designs have been implemented to improve the experience of online and blended learners (Arbaugh, 2014; Conole, 2012; Eom et al., 2006; Marks et al., 2005; Swan et al., 2012). Few pedagogical approaches have been robustly analysed to ascertain whether they actually lead to consistent learning designs that enrich and improve learner satisfaction (Arbaugh, 2014; Rienties, Toetenel, et al., 2015). Building on these studies, we compared learner satisfaction of learners who started an online course for the first time, and those who had been studying online for some time, who may have developed learning and coping mechanisms for “surviving” in online learning environments. This is an important addition to the research of learning satisfaction, as most studies have focussed on students who have successfully completed several courses. As indicated by our analysis, new students have substantially different learning experiences than students who have already successfully passed several courses. In a competitive higher education market where it is essential to retain existing
customers but also to attract new customers, our analysis indicate that higher educational institutions may need differentiation strategies to satisfy the needs of new and existing online learners.

Our first and most important finding is that our proxies for learning design had a strong and significant impact on overall satisfaction, for both new and continuing learners. Learners who were more satisfied with the quality of teaching materials, assessment strategies, and workload were significantly more satisfied with the overall learning experience. A vast body of research has highlighted that instructional design and quality of learning materials are crucial for an effective online learning experience (Arbaugh, 2014; Sharples et al., 2014; Sun et al., 2008; Tobarra, Robles-Gómez, Ros, Hernández, & Caminero, 2014). Furthermore, previous research (Ashby et al., 2011; Hattie, 2009; Marks et al., 2005) has found that assessment and feedback strategies are important indicators for learning performance and learner satisfaction in particular. However, we believe that we are the first to provide such a strong, robust evidence given the diversity and richness of 401 module designs, the size of our sample, and our ability to control for over 200 variables in terms of individual learner characteristics and module learning design.

A second important finding is that long-term goals of learners (i.e., qualifications and relevance of modules with learners’ professional careers) were important predictors for learner satisfaction. If a module was not sufficiently linked with wider qualification aims, our results indicated that learners were 70% less likely to have positive overall learner satisfaction. As most of the OU learners are adult learners, who combine family lives with professional careers, the relevance to professional practice of learning design is a key concern for them, and this should also be in the mindsets of instructional designers.

A third important finding is that several module characteristics (i.e., number of credits, level, type of exam, maturity of module design) had an important influence on learner
satisfaction, but a vast number of potential indicators from Block 1 Module and Block 2 Presentation did not significantly influence learner satisfaction. One possible reason why disciplinary differences and several proxies for instructional design (e.g., number of online assessments, blended vs. online) did not have a significant effect on learner satisfaction may be related to the rather basic categorisations of these proxies. In the near future we hope to extend our analyses with more detailed learning design mapping data using the Open University Learning Design Initiative (OULDI) tool, whereby more fine-grained information about design principles and learning activities per module are available (Rienties, Toetenel, et al., 2015; Toetenel & Rienties, In Press).

Our fourth and final important finding is that individual learner characteristics did not play a more pronounced role in predicting overall learner satisfaction. Blocks 3-6 from Figure 1 seemed to have a limited impact on whether learners were satisfied with their learning experience. There was one exception amongst new learners, whereby older learners, especially those aged over 60, were 70% less likely to have positive overall learner satisfaction, as was previously found (Ke & Xie, 2009), but the reasons behind this needs to be further explored. It is very important to understand this difference within undergraduate new learners, as the OU learners’ population has substantially changed in the past 5 years, there are now more early career learners registered to study online and distance learning. In a way, our findings are a positive encouragement for those instructional designers and instructors in blended and online courses, as learners are not necessarily negatively influenced by prior education and demographic background characteristics. While some research indicates that ethnic minority students (Richardson, 2013) and women (Herman, 2014) seem less successful in online learning settings, at least our large scale study seems to indicate that learner characteristics only play a minor role in learner satisfaction.
This analysis has evaluated learner satisfaction data in order to inform principles of good practice in learning design. The robustness of these findings is supported by the size of the data sets being considered. Key to this methodology is the consideration of how learning design impacts on learner satisfaction, and in particular provides guidance to module teams in terms of what they could focus on in order to improve learning outcomes. As our technical analysis may be rather complex, we have translated our findings into two visualisations (Figure 2-3). The key drivers of learner satisfaction are illustrated, whereby the variables closer to the right have a stronger impact on learner satisfaction than those who are positioned on the left. Although the key parameters in Figure 2-3 are fairly similar, it is important to acknowledge that the drivers for learning might be subtly different for new online learners and those who have already some experience with online learning. Given the larger number of fish bones present for undergraduate continuing learners, this might signal that experienced online learners might have more advanced, complex expectations of what leads to a satisfactory learning experience. Overall, these indicators provide clear guidelines for instructional designers and instructors about which elements to focus on in terms of enhancing and maintaining learner satisfaction in blended and online environments.

⇒ Insert Figure 2 & 3 about here

Limitations and future research

A first and obvious limitation of our research is that several of the items of the SEaM survey loaded heavily on overall learner satisfaction. This may be considered as an artefact, as a result of the fact that learners were completing the respective surveys and these items at one point in time, whereby other individual learner characteristics and learning design proxies were measured independently at different time intervals. Nonetheless, our findings do indicate that not all 40 items strongly predicted overall learner satisfaction, and most items
not related to learning design and professional careers were dropped in our logistical regression modelling. Furthermore, several Block 1-2 variables did significantly predict learner satisfaction over time. Second, the predictors associated with learning design were based upon learners’ self-perceptions, with inevitable self-reporting bias issues. Third, our data was inherently hierarchical in nature (Rubin & Fernandes, 2013), but in our current analyses all variables were entered at a one level. Given the large sample size of respondents, including the relative and absolute academic performance, and the wider variety of modules we included in our modelling, we argue that the focus on learner satisfaction is justified. It is a widely accepted in marketing and business that satisfied customers are more likely to continue buying new products. Finally, as this study was conducted within one higher education institution, we encourage researchers to use our logistical regression modelling approach in order to test, verify and contrast whether similar key drivers for learner satisfaction are present within their own context.

With increasingly rich data available to institutions, powerful analytics engines (Calvert, 2014; Tobarra et al., 2014; Wolff, Zdrahal, Herrmannova, Kuzilek, & Hlosta, 2014) and skilfully designed visualisations of analytics results (González-Torres, García-Penalvo, & Therón, 2013) may help institutions and teachers in particular to use the experience of the past to create supportive, insightful models of primary (and perhaps real-time) learning processes. Our findings indicate that learning design parameters (i.e., assessment, career focus, teaching materials, workload) have a strong impact on overall learner satisfaction. A next step in our research is to identify the optimal balance and interactions between these learning design activities, and how we can visualise the impact of these learning design activities to both instructional designers, instructors, and new and continuing learners.
Acknowledgements

We are extremely grateful for the detailed feedback from the two reviewers and the editors from this special issue. Furthermore, we are would like to acknowledge financial support by the Quality Assurance Agency (QAA), grant CLS-1814-02. Ethical approval for this study was provided by Open University UK, HREC/2015/2020/Li/1

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Ke, F., & Xie, K. (2009). Toward deep learning for adult students in online courses. The Internet and Higher Education.


Table 1 Predicting Undergraduate Continuing learners Overall Learner satisfaction: Results from Logistic Regression Analysis (in order of magnitude)

<table>
<thead>
<tr>
<th>Question</th>
<th>DF</th>
<th>Wald x2</th>
<th>P*</th>
<th>Odds Ratio Estimates (Definitely disagree vs. Definitely agree)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q34 Teaching materials</td>
<td>4</td>
<td>864.465</td>
<td>&lt;.001</td>
<td>.014</td>
</tr>
<tr>
<td>Q36 Assessment</td>
<td>5</td>
<td>224.998</td>
<td>&lt;.001</td>
<td>.136</td>
</tr>
<tr>
<td>Q13 Qualification aim</td>
<td>5</td>
<td>114.658</td>
<td>&lt;.001</td>
<td>.296</td>
</tr>
<tr>
<td>Q5 Integration of materials</td>
<td>5</td>
<td>89.979</td>
<td>&lt;.001</td>
<td>.308</td>
</tr>
<tr>
<td>Q3 Advice &amp; guidance</td>
<td>5</td>
<td>66.488</td>
<td>&lt;.001</td>
<td>.331</td>
</tr>
<tr>
<td>Q14 Career relevance</td>
<td>5</td>
<td>38.702</td>
<td>&lt;.001</td>
<td>.544</td>
</tr>
<tr>
<td>Q23 Tutor knowledge</td>
<td>5</td>
<td>38.167</td>
<td>&lt;.001</td>
<td>.530</td>
</tr>
<tr>
<td>Q9 Assignment instructions</td>
<td>5</td>
<td>37.591</td>
<td>&lt;.001</td>
<td>1.008</td>
</tr>
<tr>
<td>Q11 Assignment completion</td>
<td>5</td>
<td>36.198</td>
<td>&lt;.001</td>
<td>.669</td>
</tr>
<tr>
<td>Q35 Workload</td>
<td>5</td>
<td>31.396</td>
<td>&lt;.001</td>
<td>.478</td>
</tr>
<tr>
<td>Q6 Method of delivery</td>
<td>5</td>
<td>24.196</td>
<td>&lt;.001</td>
<td>.678</td>
</tr>
<tr>
<td>Module credits (10 vs 60)</td>
<td>4</td>
<td>17.370</td>
<td>&lt;.01</td>
<td>1.878</td>
</tr>
<tr>
<td>Module level (Level 1 vs others)</td>
<td>4</td>
<td>11.946</td>
<td>&lt;.05</td>
<td>.854</td>
</tr>
<tr>
<td>Module exam component (Portfolio vs others)</td>
<td>5</td>
<td>11.423</td>
<td>&lt;.05</td>
<td>.411</td>
</tr>
<tr>
<td>% of planned module life cycle (25% less vs others)</td>
<td>4</td>
<td>10.603</td>
<td>&lt;.05</td>
<td>.726</td>
</tr>
</tbody>
</table>
* Significant at the $p < .05$ level.
<table>
<thead>
<tr>
<th>Q34 Teaching materials</th>
<th>4</th>
<th>102.629</th>
<th>&lt;.001</th>
<th>.014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q36 Assessment</td>
<td>4</td>
<td>46.398</td>
<td>&lt;.001</td>
<td>.061</td>
</tr>
<tr>
<td>Q3 Advice &amp; guidance</td>
<td>4</td>
<td>34.982</td>
<td>&lt;.001</td>
<td>.190</td>
</tr>
<tr>
<td>Q5 Integration of materials</td>
<td>4</td>
<td>27.803</td>
<td>&lt;.001</td>
<td>.373</td>
</tr>
<tr>
<td>Q14 Career relevance</td>
<td>5</td>
<td>20.647</td>
<td>&lt;.001</td>
<td>.985</td>
</tr>
<tr>
<td>Q13 Qualification aim</td>
<td>5</td>
<td>17.521</td>
<td>&lt;.05</td>
<td>.143</td>
</tr>
<tr>
<td>Age (Over 60s vs Under 21)</td>
<td>5</td>
<td>15.188</td>
<td>&lt;.001</td>
<td>.303</td>
</tr>
</tbody>
</table>

*Significant at the p < .05 level.*
Figure 1: Selected variables for each block modelling

- **Block 1: Module design**
  - Faculty/Programme, Credits, Day schools, Examinable component, HESA Subject group, Module level, Presentation group, module size, TAM submission type

- **Block 2: Presentation**
  - First presentation, Presentation has ECA, Presentation start group, Presentation Length band, Number of Assignments, Presentation Fee band

- **Block 3: Learner characteristics**
  - Age, Region, IMD deprived Band, Occupation, and Motivation for study, highest education level, ethnic group, Occupation status, Gender, disability

- **Block 4: Learner/Module/Presentation**
  - Completion, Passed, Tutor group size, highest qualification intention, LLC status, Prize area, Sponsorship type, Study goal at press start, Market segment area

- **Block 5: Learner history**
  - (For continuing student only) Average Exam score band, Completed credits, credits gained, module passed band, average overall score band, Started credits, passed credits

- **Block 6: Concurrency**
  - Started at same time credits – Overlap, Workload at start = Number of module, Extra workload credit = Overlap

- **Block 7: STEAM Learner satisfaction**
  - (40 questions are in 5 categories) Guidance & Support (10 questions), Content & Experience (6 questions), Communication & Collaboration (7 questions), Reflection & Demonstration (7 questions), KPI (10 questions)
Figure 2: Overall satisfaction modelling: undergraduate continuing learners
Figure 3: Overall satisfaction modelling: undergraduate new learners
Appendix
The factor pattern matrix indicated there were five factors:

**Factor 1: Tutor guidance & Support**
- KPI-04(Q15) I was satisfied with the support provided by my tutor on this module [KPI-04]
- Q18 My tutor met my individual needs for support as they arose, either directly or by referring me to other people in the OU
- Q24 my tutor’s familiarity with the details of the module helped me learn effectively
- Q25 my tutor’s broad understanding of the subject helped me learn effectively
- Q23 my tutor’s knowledge of OU methods and/or regulations helped me learn effectively
- Q19 my tutor encouraged me in my studies
- Q27 my tutor provided useful guidance about preparing for assignments (TMAs/CMAs etc) on this module
- Q16 Contact from my tutor at the start of the module helped me engage positively with the module
- Q22 I benefited from my tutor’s help and encouragement in using the online facilities for this module
- Q17 I could get in touch with my tutor when I needed to
- Q26 my study fits within a professional/work-related context and my tutor’s understanding of that context helped me learn effectively
- Q20 I attended face to face tutorial activities (e.g. tutorials, day schools) run by my tutor which helped me understand the module
- Q3 I was satisfied with the advice and guidance provided for my studies on this module

**Factor 2: Module Satisfaction**
- KPI-08 (Q38) I would recommend this module to other students [KPI-08]
- KPI-09 (Q39) the module met my expectations [KPI-09]
- KPI-10 (Q40) I enjoyed studying this module [KPI-10]
- KPI-01 (Q31) Overall, I am satisfied with the quality of this module [KPI-01]
- KPI-02 (Q32) Overall, I am satisfied with my study experience [KPI-02]
- KPI-03 (Q33) the module provided good value for money [KPI-03]
- KPI-05 (Q34) Overall, I was satisfied with the teaching materials provided on this module [KPI-05]
- Q36 Overall, I was satisfied with the assessment on this module
- Q13 this module contributed to the achievement of my wider qualification aim
- KPI-06 (Q35) Overall, I was able to keep up with the workload on this module [KPI-06]

**Factor 3 – Module contents & experience**
- Q4 I was able to work with the different teaching materials and learning activities at the times I was required to
- Q5 The teaching materials and learning activities were well integrated and helped me to learn
- Q1 I was able to find clear information about what to study and when
- Q6 I was satisfied with the method of delivery of the different teaching materials and learning activities on this module
- Q2 It was easy to navigate my way around the module website to access the online teaching materials and related learning activities

**Factor 4 – Collaboration & activities**
- Q12 Taking part in collaborative activities with other students helped me to learn
- Q21 I attended online tutorial activities (e.g. Tutor Group Forums and other online rooms) run by my tutor which helped me understand the module concepts and/or prepare for assessment
- Q10 Taking part in optional exercises or activities to test my understanding helped me to learn
- Q29 the feedback I got with my marked assignments helped me to learn and to understand the subject better
- Q28 the feedback I got with my marked assignments explained why I got the grades I did
- Q30 the feedback I got with my marked assignments helped me with future assignments and/or preparing for the EMA/examination
Figure 5: Output of the PAF for postgraduate learner

<table>
<thead>
<tr>
<th>Factor</th>
<th>Q18</th>
<th>Q19</th>
<th>Q20</th>
<th>Q21</th>
<th>Q22</th>
<th>Q23</th>
<th>Q24</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tutor's guidance and Support</td>
<td>My tutor met my individual needs for support as they arose, either directly or by referring me to other people in the OU</td>
<td>My tutor encouraged me in my studies</td>
<td>My tutor's familiarity with the details of the module helped me learn effectively</td>
<td>My tutor's knowledge of OU methods and/or regulations helped me learn effectively</td>
<td>My tutor's broad understanding of the subject helped me learn effectively</td>
<td>My tutor's help and encouragement in using the online facilities for this module</td>
<td>My tutor's help and encouragement in using the online facilities for this module</td>
</tr>
<tr>
<td>Module satisfaction</td>
<td>I was satisfied with the support provided by my tutor on this module[KPI-04]</td>
<td>I was satisfied with the support provided by my tutor on this module[KPI-04]</td>
<td>I was satisfied with the support provided by my tutor on this module[KPI-04]</td>
<td>I was satisfied with the support provided by my tutor on this module[KPI-04]</td>
<td>I was satisfied with the support provided by my tutor on this module[KPI-04]</td>
<td>I was satisfied with the support provided by my tutor on this module[KPI-04]</td>
<td>I was satisfied with the support provided by my tutor on this module[KPI-04]</td>
</tr>
<tr>
<td>Relevance &amp; Navigation</td>
<td>The learning outcomes of the module were clearly stated[KPI-07]</td>
<td>The knowledge and skills developed on this module are relevant to my work or career</td>
<td>This module contributed to the achievement of my wider qualification aim</td>
<td>The knowledge and skills developed on this module are relevant to my work or career</td>
<td>The knowledge and skills developed on this module are relevant to my work or career</td>
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<td>The knowledge and skills developed on this module are relevant to my work or career</td>
</tr>
<tr>
<td>Method and delivery of modules</td>
<td>Overall, I was satisfied with the method of delivery of the different teaching materials and learning activities on this module</td>
<td>Overall, I was satisfied with the method of delivery of the different teaching materials and learning activities on this module</td>
<td>Overall, I was satisfied with the method of delivery of the different teaching materials and learning activities on this module</td>
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<td>Overall, I was satisfied with the method of delivery of the different teaching materials and learning activities on this module</td>
</tr>
<tr>
<td>Assessment Feedback</td>
<td>The feedback I got with my marked assignments explained why I got the grades I did</td>
<td>The feedback I got with my marked assignments helped me with future assignments and/or preparing for the EMA/examination</td>
<td>The feedback I got with my marked assignments helped me with future assignments and/or preparing for the EMA/examination</td>
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<td>The feedback I got with my marked assignments helped me with future assignments and/or preparing for the EMA/examination</td>
</tr>
<tr>
<td>Module workload</td>
<td>I was able to work with the different teaching materials and learning activities at the times I was required to</td>
<td>I was able to work with the different teaching materials and learning activities at the times I was required to</td>
<td>I was able to work with the different teaching materials and learning activities at the times I was required to</td>
<td>I was able to work with the different teaching materials and learning activities at the times I was required to</td>
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<td>I was able to work with the different teaching materials and learning activities at the times I was required to</td>
</tr>
</tbody>
</table>

The factor pattern matrix indicated there were 7 factors:

**Factor 1: Tutor’s guidance and Support**
- Q18 My tutor met my individual needs for support as they arose, either directly or by referring me to other people in the OU
- Q19 My tutor encouraged me in my studies
- Q20 My tutor's familiarity with the details of the module helped me learn effectively
- Q21 My tutor's knowledge of OU methods and/or regulations helped me learn effectively
- Q22 My tutor's broad understanding of the subject helped me learn effectively
- Q23 My tutor's help and encouragement in using the online facilities for this module
- Q24 My tutor's help and encouragement in using the online facilities for this module

**Factor 2: Module satisfaction**
- KPI-08 I would recommend this module to others [KPI-08]
- KPI-09 The module met my expectations [KPI-09]
- KPI-10 This module contributed to the achievement of my wider qualification aim [KPI-10]
- KPI-01 Overall, I am satisfied with the quality of this module [KPI-01]
- KPI-02 Overall, I am satisfied with my study experience [KPI-02]
- KPI-03 Overall, I am satisfied with my study experience [KPI-03]
- KPI-04 Overall, I was satisfied with the teaching materials provided on this module [KPI-04]

**Factor 3: Relevance & Navigation**
- KPI-07 The learning outcomes of the module were clearly stated [KPI-07]
- Q1 I was able to find clear information about what to study and when
- Q14 The knowledge and skills developed on this module are relevant to my work or career
- Q13 This module contributed to the achievement of my wider qualification aim
- Q9 The instructions on how to complete the assignments were clear

**Factor 4: Method and delivery of modules**
- Q6 I was satisfied with the method of delivery of the different teaching materials and learning activities on this module
- Q5 The teaching materials and learning activities were well integrated and helped me to learn
- Q5 Overall, I was satisfied with the teaching materials provided on this module [KPI-05]
- Q5 Overall, I was satisfied with the teaching materials provided on this module [KPI-05]

**Factor 5: Collaboration & activities**
- Q12 Taking part in collaborative activities with other students helped me to learn
- Q21 I attended online tutorial activities (e.g. Tutor Group Forums and other online rooms) run by my tutor which helped me understand the module concepts and/or prepare for assessment
- Q20 I attended face to face tutorial activities (e.g. tutorials, day schools) run by my tutor which helped me understand the module concepts and/or prepare for assessment

**Factor 6: Assessment Feedback**
- Q28 The feedback I got with my marked assignments explained why I got the grades I did
- Q30 The feedback I got with my marked assignments helped me with future assignments and/or preparing for the EMA/examination
- Q29 The feedback I got with my marked assignments helped me to learn and to understand the subject better
- Q27 My tutor provided useful guidance about preparing for assignments (TMA/CMA etc) on this module

**Factor 7: Module workload**
- Q3 I was satisfied with the advice and guidance provided for my studies on this module
- Q3 Overall, I was satisfied with the quality of this module [KPI-01]

Extraction Method: Principal Axis Factoring.
Rotation Method: Promax with Kaiser Normalization.
a. Rotation converged in 10 iterations.
Student Experience on a Module Survey

Q1 I was able to find clear information about what to study and when
Q2 It was easy to navigate my way around the module website to access the online teaching materials and related learning activities
Q3 I was satisfied with the advice and guidance provided for my studies on this module
Q4 I was able to work with the different teaching materials and learning activities at the times I was required to
Q5 The teaching materials and learning activities were well integrated and helped me to learn
Q6 I was satisfied with the method of delivery of the different teaching materials and learning activities on this module
Q7 The library’s online resources enhanced my study (e.g. journal articles or ebooks)
Q8 I have declared a disability and was able to work with the teaching materials and learning activities on this module
Q9 The instructions on how to complete the assignments were clear
Q10 Taking part in optional exercises or activities to test my understanding helped me to learn
Q11 Completing assignments on this module consolidated my learning
Q12 Taking part in collaborative activities with other students helped me to learn
Q13 This module contributed to the achievement of my wider qualification aim
Q14 The knowledge and skills developed on this module are relevant to my work or career
Q16 Contact from my tutor at the start of the module helped me engage positively with the module
Q17 I could get in touch with my tutor when I needed to
Q18 My tutor met my individual needs for support as they arose, either directly or by referring me to other people in the OU
Q19 My tutor encouraged me in my studies
Q20 I attended face to face tutorial activities (e.g. tutorials, day schools) run by my tutor which helped me understand the module concepts and/or prepare for assessment
Q21 I attended online tutorial activities (e.g. Tutor Group Forums and other online rooms) run by my tutor which helped me understand the module concepts and/or prepare for assessment
Q22 I benefitted from my tutor's help and encouragement in using the online facilities for this module
Q23 My tutor's knowledge of OU methods and/or regulations helped me learn effectively
Q24 My tutor's familiarity with the details of the module helped me learn effectively
Q25 My tutor's broad understanding of the subject helped me learn effectively
Q26 My study fits within a professional/work-related context and my tutor's understanding of that context helped me learn effectively
Q27 My tutor provided useful guidance about preparing for assignments (TMA/CMA etc) on this module
Q28 The feedback I got with my marked assignments explained why I got the grades I did
Q29 The feedback I got with my marked assignments helped me to learn and to understand the subject better
Q30 The feedback I got with my marked assignments helped me with future assignments and/or preparing for the EMA/examination
KPIs

Q31  Overall, I am satisfied with the quality of this module [KPI-01]
Q32  Overall, I am satisfied with my study experience [KPI-02]
Q33  The module provided good value for money [KPI-03]
Q15  I was satisfied with the support provided by my tutor on this module [KPI-04]
Q34  Overall, I was satisfied with the teaching materials provided on this module [KPI-05]
Q35  Overall, I was able to keep up with the workload on this module [KPI-06]
Q36  Overall, I was satisfied with the assessment on this module
Q37  The learning outcomes of the module were clearly stated [KPI-07]
Q38  I would recommend this module to other students [KPI-08]
Q39  The module met my expectations [KPI-09]
Q40  I enjoyed studying this module [KPI-10]